#### APPENDIX A

### **EXAMPLE TRAINING DOCUMENTS**

This appendix provides example training documents; their formats and contents may be used as guides when developing training documents. These documents also serve as source documents for most of the training examples used throughout this field manual.

The training-related information and documents are for a notional division (the 52d Inf Div (Mech)), selected subordinate units, and the 313th Inf Bde (Mech) (RC), which is a round-out brigade to the 52d Inf Div. The 52d Inf Div is the force structure upon which most examples are based. A 52d Inf Div subordinate task force (TF 1-77) is the example battalion-level combat arms unit used to illustrate the training techniques and procedures.

Chapters 2 through 5 also have examples from outside the 52d Inf Div. They show how the techniques and procedures in this manual apply to RC units and to battalion and lower units assigned above division level. The following is a ready reference to the documents in this appendix.

| DOCUMENTSPAGE52d Inf Div Mission Statement, METL, and Example Training ObjectiveA-11st Bde Mission Statement, METL, and Example Training ObjectiveA-2313th Inf Bde Mission Statement, METL, and Example Training Objective.A-352d DIV ARTY Mission Statement, METL, and Example Training Objective.A-352d DISCOM Mission Statement, METL, and Example Training Objective.A-452d Inf Div Command Training GuidanceA-552d Inf Div Long-Range Planning Calendar.A-752d Inf Div Quarterly Training Guidance.A-1452d Inf Div Quarterly Training Guidance.A-1552d Inf Div Quarterly Training Guidance.A-1652d Inf Div Quarterly Training GuidanceA-17313th Inf Bde Yearly Training Guidance TopicsA-19313th Inf Bde Yearly Training CalendarA-201st Bde, 52d Inf Div, Quarterly Training GuidanceA-211st Bde, 52d Inf Div, Quarterly Training CalendarA-241st Bde, 52d Inf Div, Quarterly Training CalendarA-241st Bde, 52d Inf Div, Task OrganizationA-26 |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1st Bde, 52d Inf Div, Quarterly Training Calendar.A-241st Bde, 52d Inf Div, Task OrganizationA-261st Bn, 77th Inf, Quarterly Training GuidanceA-271st Bn, 77th Inf, Quarterly Training CalendarA-301st Bn, 77th Inf, Task Organization.A-32                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |

#### **52D INFANTRY DIVISION (MECH)**

MISSION: At D-Day, H-Hour, the 52d Infantry Division (Mech) deploys by air and sea, occupies assigned marshaling areas, organizes for combat; on order, moves to assigned assembly areas; be prepared to assume the defensive sector of another" division in the assigned corps area; be prepared to conduct a counterattack and, on order, conduct offensive operations.

#### **52D INFANTRY DIVISION (MECH) METL**

- Move by Road/Rail to APOE/SPOE.
- Prepare for Combat Operations.
- Move to and Occupy an Assembly Area.
- Conduct Relief in Place.
- Conduct Area Defense.
- Conduct Counterattack.
- Conduct Movement to Contact.
- Conduct Hasty Attack.

#### EXAMPLE 52D INFANTRY DIVISION TRAINING OBJECTIVE

TASK: Conduct Area Defense. ARTEP 71-100-MTP, *Mission Training Plan, Division Command Group and Staff.* 

CONDITIONS: The division, as part of a corps operating in a joint and combined environment, is engaged in combat or combat is imminent. The division's tactical, main, and rear command posts have been deployed and established. Communications have been established and reports are being received from subordinate units and submitted to corps headquarters in accordance with (IAW) TSOPs. Combat operations may involve offensive, defensive, or retrograde operations. Continuous operations (day and night) are envisioned.

Enemy forces are composed of armored, mechanized, air assault, and airborne forces with their associated CS, CSS, and air assets. Both forces, friendly and enemy, possess the capability to employ nuclear and chemical weapons. Enemy forces have the capability to employ biological weapons. The NBC environment is active. The enemy forces have employed chemical agents in support of specific operations and selected deep targets. They have nuclear weapons in a ready posture but have not yet employed them. They have not used their biological weapons.

Electronic warfare (EW) environment is active. The enemy is employing radioelectronic combat (REC) tactics. There is air parity within the theater of operations; however, local air superiority can be achieved for short periods of time by either air force. Conflict is characterized by nonlinear operations; enemy weapons systems exist whose ranges and lethality equal or exceed US capabilities. These include numerous surveillance, target acquisition, and communication sensors. The combat environment is characterized by a continuing series of fast, chaotic battles. The division has received the intelligence summary (INTSUM) and the corps' OPLAN.

STANDARDS:

- Division conducts tactical movement using formations, terrain; and fire support to minimize its vulnerability to enemy fires.
- Division retains the terrain within its assigned area of operations.

- Division defeats or destroys the attacking enemy, combined arms army, and retains the terrain within its assigned area of operations IAW the commander's intent.
- Division plans and executes a defense in depth all the way to the rear of the division's sector.
- Units position to respond to the most probable enemy courses of action and designate unit contingency plans.
- The size, composition, and positioning of the reserve are commensurate with the successful completion of contingency plans provided.
- The flank coordination, internally and externally, allows the corps and division to keep up to date with the situation.
- The concept of the operation provides for an offensive counterattack to defeat attacking enemy forces and restore the forward edge of the battle area (FEBA).
- Division reviews subordinate plans to ensure integrity of the force.
- Division maintains sufficient combat power to support the commander's intent for the division's defense and counterattack missions.
- Division denies key terrain to the enemy.
- A main and supporting effort for the division's defensive plan is identified and assets are provided accordingly.
- Liaisons are established with other units as required.

# 1ST BRIGADE, 52D INFANTRY DIVISION (MECH)

MISSION: At D-Day, H-Hour, 1st Brigade deploys by air and sea, occupies assigned marshaling areas, and organizes for combat; on order, moves to assigned assembly areas; be prepared to assume the defensive sector of another unit; be prepared to counterattack and, on order, to conduct offensive operations.

#### 1ST BRIGADE, 52D INFANTRY DIVISION (MECH) METL

- Move by Road/Rail to APOE/SPOE.
- Prepare for Combat Operations.
- Move to and Occupy Assembly Areas.

- Conduct Relief in Place.
- Conduct Area Defense.
- Conduct Counterattack.
- Conduct Movement to Contact.
- Conduct Hasty Attack.

#### EXAMPLE 1ST BRIGADE, 52D INFANTRY DIVISION TRAINING OBJECTIVE

TASK: Conduct Area Defense. ARTEP 7-30-MTP, Mission Training Plan for the Infantry Brigade (Command Group/Staff).

CONDITIONS: (See division conditions statement.) The brigade is in a defensive posture but is not in contact with attacking enemy units.

#### STANDARDS

- Brigade conducts tactical movement using formations, terrain, and fire support to minimize its vulnerability to enemy fires.
- Brigade operates within division commander's intent.
- Brigade provides all-around security.
- Brigade prevents the enemy from seizing specified terrain or crossing designated boundaries.
- Brigade defeats or forces the withdrawal of the enemy force from its assigned sector.

#### **313TH INFANTRY BRIGADE (MECH)**

MISSION: At M-Day, H-Hour, 313th Infantry Brigade (Mech) mobilizes, deploys by air and sea, occupies assigned marshaling areas, and organizes for combat; on order, moves to assigned assembly areas; be prepared to defend; be prepared to counterattack and conduct offensive operations.

#### **313TH INFANTRY BRIGADE (MECH) METL**

- Move to Mobilization Station.
- Move by Road/Rail to APOE/SPOE.
- Prepare for Combat Operations.
- Move to and Occupy Assembly Areas.
- Conduct Area Defense.
- Conduct Passage of Lines.
- Conduct Counterattack.

- Conduct Movement to Contact.
- Conduct Hasty Attack.

#### EXAMPLE 313TH BRIGADE TRAINING OBJECTIVE

#### TASK: Conduct Area Defense. ARTEP 71-3-MTP, Mission Training Plan for the Heavy Brigade Command Group and Staff.

CONDITIONS: (See division conditions statement). The brigade occupies defensive positions as the division's reserve. Conducts counterattack and supports rear area operations as required.

#### STANDARDS;

- Brigade conducts tactical movement using formations, terrain, and fire support to minimize its vulnerability to enemy fires.
- Brigade operates within division commander's intent.
- Brigade provides all-around security.
- Brigade prevents the enemy from seizing specified terrain or crossing designated boundaries.
- Brigade destroys or forces the withdrawal of the enemy force from its assigned sector.

#### 52D DIVISION ARTILLERY (DIV ARTY)

MISSION: At D-Day, H-Hour, division artillery deploys by air and sea, occupies assigned marshaling areas, and organizes for combat; on order, moves to assembly area. On order, provide fire support for defensive operations; be prepared to provide supporting fires for counterattacks and offensive operations.

#### **52D DIV ARTY METL**

- Move by Road/Rail to APOE/SPOE.
- Prepare for Combat Operations.
- Move Tactically.
- Coordinate Fire Support.
- Acquire Targets.
- Control Field Artillery Operations.
- Deliver Field Artillery Fires.

#### EXAMPLE 52D DIV ARTY TRAINING OBJECTIVE

TASK: Coordinate Fire Support. ARTEP 6-300-1, Corps Field Artillery Section, Division Artillery and Field Artillery Brigade, TACFIRE.

CONDITIONS: (See division conditions statement.) DIV ARTY must be prepared to accept the attachment of additional artillery assets.

STANDARDS:

- Fire support concept and tasks fully support the concept of the operation and effectively employ all indirect fire assets.
- DIV ARTY successfully provides fire support for deep, close, and rear operations.
- DIV ARTY operations support the commander's intent.

#### 52D INFANTRY DIVISION (MECH) SUPPORT COMMAND (DISCOM)

MISSION: At D-Day, H-Hour, deploys by air and sea, occupies assigned marshaling areas, and organizes for combat; on order, moves to assembly area. On order, provide CSS support for defensive operations; be prepared to support counterattacks and offensive operations.

#### **52D DISCOM METL**

- Move by Road/Rail to APOE/SPOE.
- Prepare for Combat Operations.
- Move to and Occupy Assembly Area.
- Provide Logistics Support.
- Provide Transportation Support.
- Provide Medical Services.
- Provide Maintenance Support.
- Provide Material Management.
- Incorporate Host-Nation's Support.
- Conduct Base and Base Cluster Defense.

#### EXAMPLE 52D DISCOM TRAINING OBJECTIVE

TASK: Provide Supply Support. ARTEP 63-001-MTP, *Mission Training Plan, DISCOM Headquarters.* 

CONDITIONS: (See division conditions statement.)

STANDARD: DISCOM provides supply support to sustain division defensive, counterattack, and offensive operations.

#### EXAMPLE DIVISION COMMAND TRAINING GUIDANCE

#### DEPARTMENT OF THE ARMY HEADQUARTERS, 52D INFANTRY DIVISION (MECHANIZED) FT RILEY, KS 66442-5000

#### LCWB-CG MEMORANDUM FOR SEE DISTRIBUTION SUBJECT: FY 9X Command Training Guidance

15 January 199X

1. Commander's Training Philosophy:

a. The FY 9X Command Training Guidance (CTG) is the foundation of my training philosophy. The CTG describes the division training model in detail and states the annual training objectives for the 52d Infantry Division (Mechanized). Since the CTG endorses and expands upon 10th Corps and US Army Forces Command (FORSCOM) requirements, it is the most important source document for trainers and commanders in this command. My quarterly training guidance expands or refines the CTG and adds precision to our training management; however, the annual CTG will be the basis for division quarterly guidance.

b. Our overriding philosophy is to "train to fight and to win." Our training doctrine is found in FM 25-100. The mission and reality of life at FT Riley require innovative use of multiechelon training. Our most critical resource constraints are time and space, so we must take every opportunity to train as we expect to fight. The norm is to train to standard with your battle team.

c. The CTG is an opportunity for me to emphasize some principles which have emerged over the past few months. Training in the 52d Inf Div (Mech) is focused on our mission to deploy rapidly, fight, sustain war fighting capability, and win the Air-Land Battle. This mission must be accomplished in an environment of new weapons systems, devices to simulate their operation, new equipment, and a changing organization, all within a changing body of doctrine developed to defeat the enemy. To do this, our top priority is training that is—

- Tough, realistic, and challenging.
- Multiecheloned and performance-oriented.
- Focused on and carefully planned and coordinated with the combined arms team,
- Based on the integration of collective and soldier tasks.
- Based on the need to sustain critical skills.
- Vigorously executed and evaluated.

d. We can accomplish these training goals if we understand, live, and breathe the idea that TRAINING IS THE MOST IMPORTANT THING WE DO. All functions, such as maintenance and care for our soldiers' safety, are part of our overall approach to training. The execution of our training program is a reflection of our leadership. It requires that we understand how we train to fight at every echelon and that our mission essential tasks are battle focused on the wartime mission to ensure combat readiness.

2. Areas of Emphasis: All aspects of our training and training management program contribute significantly to our combat readiness. I will address many of these in detail in my QTG memos. Following are my priorities for training this period.

- a. Tasks on the METL that are not assessed as "T."
- b. Division battle tasks.
- c. Soldier, leader, and collective training which supports the METL.
- d. Combined arms training.

- e. Training evaluations and feedback.
- f. Lessons learned during training.
- g. Integration of a total maintenance concept.

3. Training to fight and win on the mechanized battlefield is the reason for our existence. This division has always been a significant force in the FORSCOM structure. We must be trained and ready for war to ensure that we maintain a credible deterrent force. Our mission is not easy, but the American public demands nothing short of success.

SIGNATURE DIVISION COMMANDER

2 Encls

1. \*52d Inf Div Long-Range Calendar 2. 52d Inf Div Task Organization

DISTRIBUTION: A and B

\*The 52d Inf Div (Mech) long-range calendar depicts a two-year period. This enclosure includes only the first three quarters to show information normally found on the calendar. It is only an example, not meant to show the entire division long-range plan. The subordinate units from 1st Bde, the 1-40 FA Bn from DIV ARTY, and the 1st FSB from DISCOM, are shown because they are the example units used throughout the manual. The division's QTG and QTC for 2d quarter (Jan-Mar) provide the foundation for subordinate units' planning.

DEPARTMENT OF THE ARMY 52D MECH DIVISION MASTER TRAINING CALENDAR FY9X PLAN 1A

UIC: SATSPU Loc: FT RILEY, KS Date: 15-JAN-9X Time: 12:15

#### Inclusive Dates: October199X thru December199X

| UNIT<br>EVENTS |                      |                    | October                      |                                           |                         |                    | Novembe                   | r    |                           | -                               | December                              |                       |                  |  |
|----------------|----------------------|--------------------|------------------------------|-------------------------------------------|-------------------------|--------------------|---------------------------|------|---------------------------|---------------------------------|---------------------------------------|-----------------------|------------------|--|
| 52D MECH       | 2 9<br>-/++++//#     |                    |                              |                                           | 30<br>+ + + + + + /     | 6<br>/++++#/       | 13 2                      |      | 27                        | 4                               | 11 11                                 | 8                     | 25.              |  |
| DIV HQ         |                      | 10 + 14<br>DIV CPX |                              | 25 TP 27<br>FALL CLEA                     | 25 4 27<br>FALL CLEANUP |                    | /+++++//<br>13 ◀<br>: QTB | ▶ 22 | /+++++//                  | ++++//                          | 20 <b>€</b><br>20 <b>€</b><br>DIV RUN |                       |                  |  |
|                |                      |                    | 16 <b>4</b> 20<br>FLTP       | •<br>•<br>•<br>•<br>•<br>•                | 30 <b>4</b><br>EFMB     | 9                  |                           |      | 27 <b>EI8</b>             | 8                               |                                       | :                     | 3<br>AY SCHEDULE |  |
| IST BDE HQ     | 1 POST SUPPORT (RED) |                    |                              |                                           | 30                      |                    |                           |      |                           | 4 🗲 🗕 🕹 8                       |                                       |                       | POST SUPPORT (   |  |
|                | POST SUPPORT (RED)   | 10 - 14<br>DIV CPX |                              | 25 🔶 27<br>FALL CLEA                      |                         |                    |                           |      | 27 4                      | BDE FTX                         | 11 -                                  | DIV RUN               | l.               |  |
|                |                      |                    | 6 <b>4 &gt;</b> 20<br>FLTP   | :                                         | 30                      | 9                  |                           | 27 🗲 |                           |                                 | SPT 2D BDE TF EX                      |                       | 31               |  |
|                |                      |                    |                              |                                           | 30 ┥                    |                    |                           | +    | TRAINING (GREE)           | 4)<br>                          |                                       | 1<br>7<br>1<br>9<br>1 |                  |  |
| -77 MECH       | -                    | 10 🔶 14            |                              | 25 <table-cell-rows> 27</table-cell-rows> | MISSION (AN             | IBER)              | 13                        |      |                           |                                 | <b>N</b> 15                           | 20 🔶                  |                  |  |
|                |                      | DIV CPX            | 6 POST SUPPORT (R            |                                           |                         |                    | MISSION (AM               | BER) |                           | BDE FTX/PLT EXE                 | VALS                                  | DIV RUN               |                  |  |
| ·····          |                      |                    | POSTSOPPORT                  |                                           | EFMB                    | <b>9</b>           | 14 🔸                      |      |                           | ·<br>·<br>·<br>·                |                                       |                       |                  |  |
| -2 AR          | 1 POST SUPPORT (     | RED)               | 16                           | 25 🗲 27<br>FALL CLEA                      |                         |                    |                           |      |                           | 4 4 8<br>BDE FTX                |                                       | 20 +><br>DIV RUN      |                  |  |
|                |                      | 10 - 14<br>DIV CPX |                              | :                                         | EFMB                    |                    | 14 🗲<br>BN QTB (T)        |      |                           | -<br>-<br>-<br>-<br>-<br>-<br>- |                                       |                       |                  |  |
| -3 AR          | •                    |                    |                              | 25 🕂 27<br>FALL CLEA                      |                         |                    |                           |      |                           | BDE FTX                         |                                       | 20 AD                 |                  |  |
|                |                      | 10                 |                              | 30 <b>4</b><br>EFMB                       |                         | • • •              | 14 +                      |      |                           |                                 |                                       |                       |                  |  |
|                |                      |                    |                              | 3                                         | MISSION (AM             | BER)               | • 13                      |      |                           |                                 |                                       |                       |                  |  |
| D BDE HQ       | 1 MISSION (AMBER)    |                    |                              | 25 4 27                                   |                         |                    | 15 🔶<br>BN QTB (T)        |      | 27 4<br>: MISSION (AMBER) |                                 |                                       |                       | ▶ 31             |  |
|                |                      | 10                 |                              | FALL CLEAR                                | NUP<br>0 <b>4</b>       |                    |                           |      | t 🗲                       | ► 6 1<br>PX                     | TF EXEVAL                             | ▶ 19                  | ·                |  |
|                |                      | BDE TEWT           | 6 <b>4</b> 20<br>FLTP        | 3                                         | :<br>0 <b>4</b>         | EFMB               |                           |      | 4 ← 8<br>≥ 27 EIB         |                                 |                                       | 20 AD                 |                  |  |
|                |                      |                    |                              |                                           |                         |                    |                           |      |                           |                                 |                                       |                       |                  |  |
|                |                      | aturday            | -/ Sunday<br>bus Day Holiday | # Holiday<br>11-NOV-93                    |                         | ; '<br>Group Event |                           |      |                           |                                 |                                       |                       |                  |  |

Inclusive Dates: October 199X thru December 199X

| UNIT<br>EVENTS |                         |                    | October                              |                              |                                 |                | November                     |                           |                       |                                     | December                    |                       |                   |
|----------------|-------------------------|--------------------|--------------------------------------|------------------------------|---------------------------------|----------------|------------------------------|---------------------------|-----------------------|-------------------------------------|-----------------------------|-----------------------|-------------------|
| 13TH INF BDE   |                         |                    |                                      | 23 3                         |                                 | 6              |                              |                           |                       |                                     | 11 18                       |                       | 25                |
|                | 6 <b>€►</b> 8<br>GUNNER | :                  | /++++//<br>16 <b>◀▶</b> 20<br>: FLTP |                              | + + + + +<br>0 <b>€</b><br>EFMB | //+++#/<br>> 9 | /+ + + + + //<br>17 ◀H<br>WE |                           | :                     | 9 4                                 | /+++++//-<br>♣► 10<br>#OBEX | + + + + //            | # + + + +/-       |
|                |                         | 10 - 14<br>DIV CPX | 20 🗲<br>GU                           | ► 22<br>NNERY                | 4                               | GUNNERY        |                              |                           | 27 <b>EIB</b>         | ▶ 8                                 |                             | -<br>-<br>-<br>-<br>- | ·<br>·<br>·       |
| 52D AVN BDE    |                         | 10 - 14<br>DIV CPX | 16 🗲 🔶 20<br>FLTP                    | 25 🗲 27<br>FALL CLEAN        | IUP                             |                | 13 🔶<br>BN QTB (T)           |                           |                       | 4 4 8<br>SPT BDE FTX                | 14 🔶<br>BDE CI              | ANGE OF COMMAN        | ¥D                |
| -23 CAV HQ     |                         | 10 - 14<br>DIV CPX |                                      | 25 🗲 27<br>FALL CLEAN        |                                 |                | 13 🔶<br>BN QTB (T)           |                           |                       |                                     |                             | 20 🛟<br>DIV RUN       |                   |
| 52D<br>DIVARTY |                         | 10 - 14<br>DIV CPX | 16 🗲 — 🕨 20                          | 25 🗲 27<br>FALL CLEAN        |                                 | MLRS EXEVAL    |                              | 21 <b>4</b><br>BN QTB (T) | :                     | 6<br>At EXEVAL                      |                             | 20 🔶<br>DIV RUN       |                   |
|                |                         |                    | FLTP                                 |                              | EFMB                            |                |                              |                           | 27<br>POST SUPPORT (F | tED)                                |                             | 23                    |                   |
| 1-40 FA        |                         | 10 + 14<br>DIV CPX |                                      | 25 🗲 27<br>FALL CLEAN        |                                 | 9              |                              | 21 <b>4</b>               |                       | A B<br>SPT BDE FTX                  |                             | 20 🔶<br>DIV RUN       |                   |
|                |                         |                    |                                      |                              | EFMB                            |                |                              | 21 - 22<br>10TH CORPS     | NSAV                  |                                     |                             |                       |                   |
| 52D DISCOM     |                         | 10 - 14<br>DIV CPX | 16 🗲 🔭 20                            | 25 4 27<br>FALL CLEA         |                                 |                | 16 📣<br>BN QTB (7)<br>17 📣   |                           |                       |                                     | 11                          | 19                    | - 31              |
|                |                         |                    | FLTP                                 |                              | EFMB                            |                | DISC                         | OM RUN                    | LIFICATION            | ▶ 8                                 |                             |                       | DST SUPPORT (RED) |
| IST FSB        |                         | 10 🔶 14            | 21 ┥                                 | ₽                            | 30 🗲                            | 9              | 16 +                         |                           | 27 4                  |                                     |                             | 20 🔶                  |                   |
|                |                         | DIV CPX            |                                      | 25 <b>4 2</b> 7<br>FALL CLEA |                                 |                | BN QTB (T)                   | :<br>204 > 22<br>BN CIP   | WEAPONS QUAL          | IFICATION<br>4 4 8<br>5 SPT BDE FTX |                             | DIV RUN<br>23 ◀<br>₽  |                   |
| 1-441 ADA      |                         | 10 - 14<br>DIV CPX |                                      | 25 🗲 27<br>FALL CLEA         | NUP                             | •              |                              | 22 ++<br>BN QTB (T)       |                       | ¢•••••                              |                             | 20 🔶<br>DIV RUN       |                   |
|                |                         | •                  |                                      |                              | 30 <b>4</b><br>EFMB             | ,              |                              |                           | 27 POST SUPPORT (     | RED)                                |                             | 23                    |                   |
| 52D ENGR<br>BN |                         | 10 - 14<br>DIV CPX |                                      | 25 + 27<br>FALL CLEA         |                                 |                | 13<br>CEV GUNNERY            |                           |                       | 4 4 8<br>SPT BDE FTX                |                             | 20 H                  |                   |
|                |                         | •                  |                                      |                              | 30 <b>4</b><br>EFMB             | 9              |                              | 22 🕕<br>BN QTB (T)        |                       |                                     | 11-                         | 5 19<br>SING EXERCISE |                   |

DEPARTMENT OF THE ARMY S2D MECH DIVISION MASTER TRAINING CALENDAR FY9X PLAN 1A (CONTINUED)

UIC: SATSPU Loc: FT RILEY, KS Date: 15-JAN-9X Time: 12:15

#### Inclusive Dates: October 199X thru December 199X

| UNIT<br>EVENTS | October                                                |                                                                    | November December                               |                                    |                                              |  |  |  |  |
|----------------|--------------------------------------------------------|--------------------------------------------------------------------|-------------------------------------------------|------------------------------------|----------------------------------------------|--|--|--|--|
| 52D MI BN      | 2 9 16                                                 | 23 30 6                                                            | 13 20 2<br>+ + + # // + + + + + // + + + # # // | 27 4 11                            | 18 25                                        |  |  |  |  |
|                | 10 + 14<br>BN EXEVAL<br>10 + 14                        | 25 <b>(</b> ) 27<br>FALL CLEANUP<br>30 <b>(</b> ) 30 <b>(</b> ) 30 | 22 🔫                                            | 1 - 6<br>SPT 1-41 FA EXEVAL<br>11  | 20 <b>4</b><br>DIV RUN<br>19                 |  |  |  |  |
| 2D SIG BN      | DIV CPX<br>5 4 6<br>RADIO NET TNG<br>10 4 14<br>BN FTX | 25                                                                 | 22 🔶<br>Вм QТВ (Т)                              | SPT 2D BDE<br>A                    | 2D DIV RUN<br>23 23 31<br>POST SUPPORT (RED) |  |  |  |  |
| 2D MP CO       | 10 - 14<br>DIV CPX<br>10 - 14<br>CO EXEVAL             |                                                                    | 22 <b>€</b><br>CO QTB                           | 4> 8                               | 20 <b>4</b><br>Div run                       |  |  |  |  |
| 2D CHEM CO     | 10 - 14<br>DIV CPX<br>10 - 14<br>DIV CPX               |                                                                    | 22 <b>4</b>                                     | a ←→ B<br>m · SPT BDE FTX          | 23 4> 31<br>POST SUPPORT (RED                |  |  |  |  |
|                | LEGEND: /- Saturday -/ Sun                             | day # Holiday + Groi<br>Day Holiday 11-NOV-9X Veteran's Day        | up Event                                        | V-9X Training Holiday 25-DEC-9X Ch | 20 AD DIV RUN                                |  |  |  |  |

Inclusive Dates: January 199X thru March 199X

| UNIT<br>EVENTS |                             | Ji          | inuary                                |                 |                    |                  | February           |              |                                        |                                         | March               |               |                                    |
|----------------|-----------------------------|-------------|---------------------------------------|-----------------|--------------------|------------------|--------------------|--------------|----------------------------------------|-----------------------------------------|---------------------|---------------|------------------------------------|
|                | 1                           |             |                                       |                 |                    |                  |                    | 9            | 26 5                                   |                                         | 12 1                |               | 26                                 |
|                | -/# + + + +//<br>1 <b>4</b> | 8           | # + + + +// 1                         | - + + + +//-    | + + + + +// •<br>: | + + + + +//<br>: | + + + + + // #     | \$ + + + +// | + + + + + // +                         | + + + + //·                             | + + + + +/-•/+<br>: | r + + + + //+ | - + + + + /.<br>26 <b>4&gt;</b> 30 |
| 2D MECH DIV HQ | POST SUPPORT (R             | D)          |                                       |                 |                    |                  | QTB                | 23           | DIV SAF D                              | AY                                      |                     | :             |                                    |
|                | 20 + 2 TEWT                 |             |                                       |                 |                    | 1                | 16 🗲 🗭             | :            | 28 🔸                                   |                                         |                     |               | MSE SUBSCRIBE<br>TNG FOR DIV (T)   |
| ST BDE HQ      | 20 DEC HALF DAYS            | ·····       |                                       |                 |                    | N                | ATIONAL PRAYER BRI | AKFAST       | DIV RADIO NET                          | TNG                                     |                     |               | <u>i</u>                           |
| ST BUE NQ      | MISSION                     | AMBER)      |                                       |                 | •                  | 5                |                    | •            | 28 DIV SAF D                           | AY ,                                    | 18                  | 2             | 26 - 30<br>: MSE SUBSCRIB          |
|                |                             | :           |                                       |                 |                    | ÷                |                    |              | DIV RADIO NET                          | TNG                                     | BDE CPX (T)         |               | TNG FOR DIV (T                     |
|                | 3 ◀> 5                      |             |                                       |                 |                    | POST SUPPOR      | r (RED) 16 🗲 🗭     | •            |                                        | ,<br>,                                  |                     | :             |                                    |
|                | DIV TEWT                    |             |                                       |                 |                    | <u>.</u>         | NATIONAL PRAYER B  | REAKFAST     |                                        | MISSION (AP                             | MBER)               |               | ▶ 3                                |
| 1-77 MECH      |                             |             |                                       | ▶ 26            |                    | 7 9              |                    |              | 2                                      |                                         | 2                   | :             | :                                  |
|                |                             |             | GONNERT                               |                 |                    | ORTAR LIVE FIRE  | -                  |              |                                        | · · · · · · · · · · · · · · · · · · ·   | BUE CPX (1)         | 19            |                                    |
|                |                             |             |                                       | •               |                    | -                |                    |              |                                        | MIS                                     | SION (AMBER) 18     | TF FTX (T) 25 |                                    |
| 1-2 AR         | 24                          |             |                                       |                 | 29 4               | a                |                    | 19           | ······································ | • • • • • • • • • • • • • • • • • • • • |                     |               |                                    |
|                | MISSION (                   | (MBER)      |                                       |                 | GUNNERY            |                  |                    | POST SUPPO   |                                        | •                                       | 2                   |               |                                    |
|                |                             |             |                                       |                 |                    | -                |                    |              | DIV SAF                                | DAY                                     |                     | :             |                                    |
|                |                             |             |                                       |                 |                    |                  |                    |              |                                        |                                         | 1                   |               | :<br>ER) 31                        |
| 1-3 AR         |                             |             | · · · · · · · · · · · · · · · · · · · |                 |                    | 5 4              |                    | ;            |                                        |                                         | i<br>12 <b>4</b>    | 8             | ¢                                  |
|                | 2 GUNNERY                   | ▶ 12        |                                       |                 |                    | POST SUPPO       | RT (RED)           | 2            | 86 🔶 BN CHANGE                         | OF COMMAND                              | BDE CPX (T)         |               |                                    |
|                |                             | 1           | 5 🗲                                   |                 |                    | :                |                    |              |                                        | DAY                                     |                     |               |                                    |
|                |                             | <u>.</u>    | MISSION (AM                           | BER)            |                    | •<br>            |                    |              |                                        |                                         |                     |               |                                    |
| D BDE HQ       | 2 ◀——→                      | 8           | 22                                    | <b>4&gt;</b> 25 |                    | 5  MISSION (AN   |                    |              |                                        | 5                                       | -                   | 7             | 26 🗲 — 30                          |
|                |                             | GREEN)      |                                       | BDE CPX (T)     |                    | :                | :                  |              |                                        | 1                                       | 2                   |               | MSE SUBSCRIBE                      |
|                | DIV TEWT                    |             |                                       | :               | <u> </u>           | :<br>5           | 12 GUNNERY         |              |                                        |                                         |                     |               | 26                                 |
|                |                             | POST SUPPOR | IT (RED)                              |                 |                    | :                |                    |              |                                        | DAY TRAINING (G                         | REEN)               |               |                                    |
|                |                             |             |                                       | :               | -                  |                  | 16 🔫               | :            | 28 🔶 🔅                                 |                                         | :                   | 2             |                                    |
|                |                             |             |                                       |                 |                    | ÷                | NATIONAL PRAYER    | BREAKFAST    | DIV RADIO NET                          | TNG                                     |                     |               |                                    |
| 313TH INF BDE  | 3 S S DIV TEWT              |             |                                       |                 | -                  | 10               | <b>€</b><br>УТВ    |              |                                        |                                         |                     |               |                                    |
| 52D AVN BDE    |                             |             | ••••••                                |                 |                    |                  |                    |              | 2 🔶                                    | ••••••                                  | :                   |               | ·····                              |
| JZD AVN BOL    | 3                           |             |                                       |                 |                    |                  | : 16 📢             |              |                                        | FDAY                                    |                     | 4             | MSE SUBSCRIBI                      |
|                |                             |             |                                       |                 |                    |                  |                    | :            | DIV RADIO NE                           | T TNG                                   |                     |               | TNG FOR DIV (                      |
| 1-23 CAV HQ    | 3 ←→ 5                      |             |                                       |                 |                    |                  | :                  |              | <sup>2</sup> 4 •                       | DIV SAF DAY                             |                     | 2             | £6 <b>∢</b> →→ 30                  |
|                | DIV TEWT                    |             |                                       |                 | :                  |                  | 16 🔸               | •            | 28                                     | NY SAF DAT                              |                     |               |                                    |
|                |                             |             |                                       |                 |                    |                  | NATIONAL PRAYER    | BREAKFAST    | DIV RADIO N                            | ET TNG                                  |                     |               | TNG FOR DIV (T                     |
|                |                             |             |                                       |                 |                    |                  |                    |              |                                        |                                         |                     |               |                                    |
|                |                             | : :         |                                       |                 |                    | :                | ÷                  |              | :                                      |                                         | :                   |               | :                                  |
|                | LEGEND:                     | /- Saturday | -/ Sunday                             | # Holi          | day +              | Group Event      |                    |              |                                        |                                         |                     |               |                                    |

DEPARTMENT OF THE ARMY 52D MECH DIVISION MASTER TRAINING CALENDAR FY9X PLAN 1A

UIC: SATSPU Loc: FT RILEY, KS Date: 16-JAN-9X Time: 08:09

| Corps: X CORPS<br>Div: 52D DIV<br>Inclusive Dates: Janu | uary 199X thru March 199X                  |                                   |                                | 52D MECH DIVISION<br>ER TRAINING CALENDA<br>FY9X PLAN 1A<br>(CONTINUED) | \R                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 1                                                               | Loc: FT RILEY, KS<br>Date: 16-JAN-9X<br>Time: 08:09                                |
|---------------------------------------------------------|--------------------------------------------|-----------------------------------|--------------------------------|-------------------------------------------------------------------------|---------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------------------------------------|
| UNIT<br>EVENTS                                          | J                                          | anuary                            |                                | February                                                                |                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | March                                                           |                                                                                    |
|                                                         | 1 8<br>-/#++++//+++++/                     |                                   | 29 5                           |                                                                         |                           | 26 5 1<br>+ + + + + //+ + + + + //+                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 2 19                                                            | .26                                                                                |
| 52D DIVARTY                                             | 3                                          | 15 ← NWTIs → 22                   | / + + + + + // + + + +         | +//+ + + + +//+<br>16 +><br>NATIONAL PRAYER BRE                         | •                         | 27                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | + + + + +// + + + + +/-                                         | 26 + + + + + /-<br>26 - 30<br>MSE SUBSCRIBE<br>TNG FOR DIV (T)                     |
| -40 FA                                                  |                                            | 15 <b>◀ →</b> 16                  |                                |                                                                         |                           | 5                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | POST SUPPORT (RED)                                              |                                                                                    |
|                                                         |                                            | NWT                               |                                |                                                                         |                           | 2 🔶 DIV SAF DAY                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | SPT 1ST BDE CPX (T)                                             |                                                                                    |
| 52D DISCOM                                              | 3 4 5                                      | SPT 1ST BDE GUNNERY               |                                | 12 SF                                                                   | :                         | (2D FSB) 2 DIV SAF DAY<br>28 DIV RADIO NET TNG                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                 | <ul> <li>26</li> <li>26</li> <li>26</li> <li>30</li> <li>MSE SUBSCRIBEI</li> </ul> |
| IST FSB                                                 |                                            |                                   |                                | <b>.</b>                                                                | 20 🗲 🕨 BN Q1              | SPT 1ST BDE CPX (T)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 12 <b>1</b> 8<br>T TF 1-77-FTX (T) 18                           | TNG FOR DIV (T)                                                                    |
|                                                         | SPT 1ST BDE GUNNERY                        |                                   |                                | 16 🔶                                                                    |                           | 2 DIV SAF DAY                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | (i) is                                                          | 23                                                                                 |
| 1-441 ADA                                               | 3 4 5<br>DIV TEWT                          |                                   |                                | 15 🔫 🗭<br>NATIONAL PRAYER BR                                            | :<br>EAKFAST<br>22 🗲 🕈 BN | 28 POST SUPPO<br>DIV RADIO NET TNG<br>QTB 2 DIV SAF DAY                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | NT (RED)                                                        | 26<br>26 ◀ → 30<br>MSE SUBSCRIBE                                                   |
| 52D ENGR BN                                             | POST SUPPORT (RED)<br>3 4 5:<br>DIV TEWT : |                                   |                                | 16 🕁 🕨<br>NATIONAL PRAYER B                                             | REAKFAST                  | 1 CO EXEVAL<br>28 DIV RADIO NET TNG                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 18 CFx 22<br>12 18<br>SPT 1ST BDE CPX(T)                        | TNG FOR DIV (T<br>26 - 30<br>MSE SUBSCRIBI<br>TNG FOR DIV (T<br>:                  |
| 52D MI BN                                               | BOST SUPPORT (RED)<br>3                    | 22 - 25<br>BDE CPX/HHC EXEVAL (1) | )                              | 15 - 15 NATIONAL PRAYER B                                               | 1                         | 28 The second se | 12<br>SPT 15T BDE CPX (T)<br>12<br>17                           | 26 - 30<br>MSE SUBSCRIB<br>TNG FOR DIV (1                                          |
| 52D SIG BN                                              | 3 - 5<br>BN FTX<br>3 - 5                   | WEA                               | 29 -> 2<br>IPONS QUALIFICATION | 16 🔶<br>NATIONAL PRAYER B                                               | REAKFAST                  | 2 4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | SPT 2D BDE TF EXEVAL (T)<br>12 + 17<br>SPT 2D BDE TF EXEVAL (T) | → 29                                                                               |
|                                                         | DIV TEWT                                   |                                   |                                |                                                                         |                           | RADIO NET<br>2 ++<br>DIV SAF DAY                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | TTNG<br>12                                                      | 26<br>MSE SUBSCRIBI<br>TNG FOR DIV (T<br>26<br>SPT 2D BDE TF EXE                   |
| 2D MP CO                                                | <sup>3</sup> ◀→ 5<br>DIV TEWT              |                                   |                                | 16 ++                                                                   | REAKFAST                  | 28 The divergence of the diver |                                                                 |                                                                                    |
| 2D CHEM CO                                              | 3 - 5<br>DIV TEWT                          |                                   |                                | 16 - 16<br>NATIONAL PRAYER                                              |                           | 28 <b>H</b><br>DIV RADIO NET TNG<br>2 <b>H</b> DIV SAF DAY                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                 |                                                                                    |

Inclusive Dates: April 199X thru June 199X

| UNIT<br>EVENTS |                               |                                      | APRIL                        |                |                       |                 | MAY              |               |                   |                             | JUNE         |                                       |        |
|----------------|-------------------------------|--------------------------------------|------------------------------|----------------|-----------------------|-----------------|------------------|---------------|-------------------|-----------------------------|--------------|---------------------------------------|--------|
| D MECH         | 2 -/ + + + + + //             |                                      |                              | 23 30          |                       |                 | 14 21            | 1             | 28                | 4 1                         | 1            | 18                                    | 25     |
| IV HQ          | 2 A<br>SPRING CLEANUP         | 13 ↔                                 |                              |                |                       | 1               | 4 <b>Q</b> TB    | 24 25         | •                 | 4 ← ← ← 8<br>WARFIGHTER SEM |              | ·+ + + + +/                           | /++++/ |
|                | P<br>4 📣<br>DIV RADIO NET     |                                      | 19 <b>← →</b> 2<br>DIV CPX   | 3              | u                     |                 |                  |               |                   |                             |              |                                       |        |
| ST BDE HQ      | 2 - 6<br>: FLTP<br>2          | 13 ++<br>DIV TNG HOL                 |                              |                | MISSION (AMBER        | 1               |                  | 25 🗲          |                   | 4                           |              | BDE FAM DAY                           |        |
|                |                               | TRAINING (GREEN)                     | 19 - 22<br>DIV CPX           | 9              | •                     | •               |                  |               | / ORG DAY         |                             |              |                                       | 30     |
|                | 6 🗲 🗕                         |                                      | DIVCFX                       |                |                       |                 |                  |               |                   | TRAINH                      | NG (GREEN)   |                                       | 3      |
| 1-77 MECH      | 2 - 6<br>FLTP                 | 13 🔶<br>DIV TNG HOL                  |                              | 31             | TF EXEVAL/CALF        | ₽<br>EX         |                  | 25 🗲<br>Div   | ORG DAY           |                             |              | BDE FAM DAY                           |        |
| I-2 AR         | 2                             | 13 ++<br>DIV TNG HOL                 |                              |                |                       | 9 🗲             | → 16<br>L/CALFEX | 25 🗲<br>Div   | ORG DAY           |                             | •            | BDE FAM DAY                           |        |
| 1-3 AR         |                               | 13 <b>∢</b> ►<br>DIV TNG HOL         |                              | 30             | ] ◀                   | MISSION (AMBER) |                  | 25 <b>4</b>   |                   |                             |              | BDE FAM DAY                           |        |
| D BDE HQ       | 2<br>Mi<br>4<br>DIV RADIO NET | SSION (AMBER)                        | 19 <b>&gt;</b> 23<br>DIV CPX |                | 0<br>SPT 1ST BDE EXEN | /AL/CALFEX      | → 16             | 25 📢<br>DIV   | ORG DAY           | 4 8<br>WARFIGHTER SEN       | linar        |                                       |        |
|                |                               | 13 -                                 | -                            | 30             | •                     | POST SUPPORT (R | ED)              | <b>&gt;</b> ; | 2 - 21 <b>- 4</b> | MIS                         | SION (AMBER) | - <u></u>                             | 31     |
| 13TH INF<br>DE | 2 - 6<br>FLTP (2-17AR)        |                                      | 19 - 23<br>DIV CPX           |                | 4 4 6<br>GUNNERY      |                 | 18               | 0             |                   | 4 8<br>WARFIGHTER SEN       | linar        |                                       |        |
| 2D AVN<br>DE   |                               | 13 +<br>DIV TNG HOL<br>D NET TNG (T) |                              | 30             | Y<br>SPT 1ST BDE EXEN | AL/CALFEX       | ▶ 16             | 25 🔶<br>Div   | ORG DAY           | 4 - 8<br>WARFIGHTER SEN     | AINAR        | · · · · · · · · · · · · · · · · · · · |        |
| -23 CAV HQ     |                               |                                      | 19 🗲 🏲 23                    | 27 📣<br>SAF D/ |                       |                 |                  | 25 🗲          | ORG DAY           |                             |              |                                       |        |

DEPARTMENT OF THE ARMY 52D MECH DIVISION Master Training Calendar FY9X PLAN 1A

UIC: SATSPU Loc: FT RILEY, KS Date: 25-JAN-9X Time: 13:48

MACOM: FORSCOM DEPARTMENT OF THE ARMY UIC: SATSPU Corps: X CORPS 52D MECH DIVISION LOC: ET RILEY, KS Div: 52D DIV Master Training Calendar FY9X PLAN 1A Date: 25-JAN-9X Time: 13:48 (CONTINUED) Inclusive Dates: April 199X thru June 199X . APRI UNIT EVENTS MAY JUNE 2 9 16 23 30 7 14 21 28 Δ 11 18 25 52D DIVARTY 4 🔶 4 ----- 8 DIV RADIO NET TNG (T) WARFIGHTER SEMINAR 25 19 - 23 6 4 11 DIV ORG DAY DIV CPX 1-40 EXEVAL 13 28 🚄 30 DIV TNG HOL POST SUPPORT (RED) 1-40 FA 6 - 11 13 - 16 25 📣 30 ◀ EXEVAL DIV TNG HOL SPT 1ST BDE EXEVAL/CALFEX DIV ORG DAY 52D DISCOM 2 📥 21 16 📣 🗄 - A POST SUPPORT (RED) WEAPONS QUALIFICATION 4 DISCOM FAM DAY (T) SPT 1ST BDE EXEVAL/FSB EXEVAL 25 DIV RADIO NET TNG (T) DIV CPX 21 📣 DIV ORG DAY 13 📣 WARFIGHTER SEMINAR DISCOM CHANGE OF COMMAND (T) DIV TNG HOL 1ST FSB - 16 16 🔶 13 🔶 30 25 SPT 1ST BDE EXEVAL/ESB EXEVAL DIV ORG DAY WEAPONS QUALIFICATION DISCOM FAM DAY (T) DIV TNG HOL 13 🔶 ...... 19 🔶 23 28 🔶 1-441 ADA 25 📣 : 4 4 8 DIV TNG HOL DIV CPX BN CHANGE OF 4 DIV ORG DAY WARFIGHTER SEMINAR DIV RADIO NET TNG (T) 19 4-> 23 52D ENGR **1**3 2 -25 30 🛋 ...... ▶ 8 10 **↔** 12 POST SUPPORT (RED) BN DIV CPX DIV ORG DAY CO EXEVAL BRIDGING EXERCISE 19 ┥ -----29 🔶 1 4 DIV TNG HOL **BN EXEVAL** CEV GUNNERY DIV RADIO NET TNG (T) 52D MI BN 13 ◀▶ : 19 ◀→▶ 23 30 🔶 🔶 4 25 🔶 22 DIV TNG HOL DIV CPX DIV ORG DAY BN CHANGE OF WEAPONS QUALIFICATION BN FTX 4 🔶 30 🗲 **b** 16 30 🔶 SPT 1ST BDE TF EXEVAL DIV RADIO NET TNG (T) ORGANIZATION DAY 52D SIG BN 17 4-23 4 ◀► 25 BN EXEVAL DIV RADIO NET TNG (T) DIV ORG DAY 13 🔶 19 🔶 23 DIV TNG HOL DIV CPX 4 ◀ ▶ 52D MP CO 19 📣 23 25 14 🔶 DIV RADIO NET TNG (T) DIV CPX DIV ORG DAY CO CHANGE OF 13 DIV TNG HOL 2 🛋 25 🔶 52D CHEM CO POST SUPPORT (RED) 13 🔶 DIV ORG DAY 4 🔶 DIV TNG HOL DIV RADIO NET TNG (T) LEGEND: # Holiday /- Saturday -/ Sunday + Group Event HOLIDAYS: 28-MAY-9X Memorial Day

#### 52D INFANTRY DIVISION (MECH) TASK ORGANIZATION

1st Bde 1-77 Mech 1-2 Armor 1-3 Armor 1-40 FA (DS) A/1-441 ADA (DS) 1/52d Chem Co A/52d Engr (DS) \*Tm A/52d MI 1/52d MP Co (DS) 1/B/52d Sig 1st FSB 2d Bde 1-78 Mech 1-79 Mech 1-4 Armor 1-41 FA (DS) B/1-441 ADA (DS) 2/52d Chem Co B/52d Engr (DS) \*Tm B/52d MI (DS) 2/52d Chem Co B/52d Engr (DS) \*Tm B/52d MI (DS) 2/52d MP Co (DS) 2/B/52d Sig 2d FSB 313th Inf Bde (Mech) (RC) 2-141 Mech 2-142 Mech 2-17 Armor 2-71 FA (DS) C/1-441 ADA (DS) 313th Engr Co 313th FSB 52d Cbt Avn Bde 151st Atk Hel Bn 152d Atk Hel Bn 52d Aslt Hel Co 52d Cbt Avn Co 52d DIV ARTY A-43 FA (MLRS) B-52d Tgt Acq Btry Div Trp 1-23 Cav A/2-31 Cav (RC) 1-441 ADA (-) 52d Chem Co (-) 52d Engr (-) 52d MI (-) 52d MI (-) 52d Sig (-) DISCOM 52d MSB 52d AVIM Co 52d MMC

\* Normally the MI battalion will be general support to the division. An MI company team in direct support to a brigade would be temporary, based on the METT-T.

#### EXAMPLE DIVISION QUARTERLY TRAINING GUIDANCE

DEPARTMENT OF THE ARMY HEADQUARTERS, 52D INFANTRY DIVISION (MECHANIZED) FT RILEY, KS 66442-5000

LCWG-CG MEMORANDUM FOR SEE DISTRIBUTION SUBJECT: Quarterly Training Guidance - 2d Qtr, FY 9X 28 September 199X

1. References.

a. FM 25-100, dtd Nov 88, Subj: Training the Force.

b. FM 25-101, dtd Mar 90, Subj: Battle Focused Training, Battalion Level and Lower.

c. Memo, 52d Infantry Division (Mechanized), dtd 15 Jan 9X, Subj: FY 9X Command Training Guidance.

2. Purpose. The purpose of the QTG is to refine the guidance provided in the CTG and lay out my current assessment of the division's ability to successfully execute its METL. This memorandum also provides a listing of major training events occurring during the second quarter and outlines topics which must be covered during the brigade and battalion QTBs.

3. Training Assessment.

a. The results of the division's simulation-driven CPX conducted last quarter convinced me the division can effectively execute its deployment mission. The leaders and soldiers of the division should be proud of their excellent performance during the CPX. Leaders must continue to sustain deployment proficiency.

b. Presently, the division cannot conduct certain tactical missions as smoothly and effectively as it should. I have assessed the division as "P" on the following METL tasks relating to combat operations.

(1) Conduct an area defense.

(2) Conduct a counterattack.

4. Training Events. Following are the division's major training events during the second quarter:

- 02 Jan 26 Mar: 1st and 2d Bde Intensive Gunnery Training.
- 03 Jan 05 Jan: Div TEWT Battalion through division commanders, battle staffs, and separate company commanders.
- 08 Feb -26 Feb: Division QTB.
- 28 Feb: Division Radio Net Training.
- 28 Feb 29 Feb: MSE Training.
- 15 18 Mar: 1st Brigade CPX.

5. Training Strategy. I want second quarter training to emphasize those collective and soldier tasks which support the division's METL tasks listed as "P" in para 3. Following are some points commanders need to consider during their short-range and near-term planning:

a. Support Cycle Training. IAW my strategy of shielding brigades from support duties during the 120 days prior to their NTC rotation, the 1st Brigade will not be tasked with ordinary support duties after February. L-nits in the support cycle must continue to do soldier, crew, and small-unit training whenever possible. Opportunity training is the key to maximizing training during support cycles. Unit integrity must be maintained when accomplishing support taskings.

b. Slice Training. Leaders must continue to find ways to strengthen the cohesion and interoperability between the brigade and battalion task force and the respective slice elements. The 1st Brigade subordinate commanders should reinforce the combined arms team concept by routinely training as battalion task forces and company teams in preparation for the NTC.

c. OPFOR. Units designated as an OPFOR for an exercise have an obligation and an opportunity. The units' obligation is to portray an OPFOR that looks realistic and uses actual threat doctrine. The OPFOR units have a tremendous opportunity to expand leaders' and soldiers' understanding of how the threat operates. Ensure that units designated to be OPFOR have adequate time to train for their roles. Both brigades will have the opportunities to provide OPFOR support during this quarter.

d. Maintenance Training. The division continues to lose too much operational time and spend too much money on repair parts because untrained soldiers are not properly supervised when working on and with equipment, vehicles, and systems. Leaders must ensure that soldiers are adequately trained in maintenance techniques and are supervised. Drivers training programs must include a leader-supervised and -evaluated tactical field driving test.

e. Leaders must emphasize the following to maximize next quarter's training:

- (1) Maintaining battle focus.
- (2) Training to standard, not time.
- (3) Using multiechelon training techniques.
- (4) Safety.

6. Quarterly Training briefs. Quarterly training briefing dates are in the QTB memorandum of instruction (MOI) dated 1 Sep 9X and are depicted on the QTC. In addition to the standard topics, commanders will discuss the following areas during the briefings:

- a. Integration of slice elements into training.
- b. Maintenance training and drivers training programs.
- c. OPFOR training program.

7. Conclusion. The second quarter will present many training challenges. Leaders must plan and execute training as if it is the most important thing they will ever do, because it is. The chain of command must vigorously execute the training schedules just as they would execute operations in combat to remain successful. I am certain that the officers and noncommissioned officers of this division are equal to the task.

SIGNATURE DIVISION COMMANDER

Encl Div Quarterly Training Calendar DISTRIBUTION: A and B

| MACOM: FORSCOM<br>Corps: X CORPS<br>Div: 52D DIV<br>Inclusive Dates: Janu | M<br>uary 199X thru March 199X        |                                                 | MA:<br>FYS          | PARTMENT OF THE AR<br>52D MECH DIVISION<br>STER TRAINING CALEN<br>IX PLAN 1A SHORT RAN<br>TRAINING CALENDAR | DAR              |                                                                 |                    |                    | UIC: SATSPU<br>Loc: FT RILEY, KS<br>Date: 16-SEP-9X<br>Time: 08:53 |
|---------------------------------------------------------------------------|---------------------------------------|-------------------------------------------------|---------------------|-------------------------------------------------------------------------------------------------------------|------------------|-----------------------------------------------------------------|--------------------|--------------------|--------------------------------------------------------------------|
|                                                                           |                                       | nuary                                           |                     | February                                                                                                    |                  |                                                                 | Mari               | ch                 | <u> </u>                                                           |
| EVENTS                                                                    | -                                     | 15 22                                           | 29 5                | 12 1                                                                                                        |                  |                                                                 | 12                 | 19                 | 26                                                                 |
| 2D MECH DIV HQ                                                            | -/# + + + + //+ + + + + + //<br>i ◀   | # + + + + // + + + + + +/                       | /+ + + + +//+ + + + | +//+ + + + + +//;<br>8 ◀<br>QTB 16 ◀►                                                                       | * + + + +//-<br> | + + + + + // + +<br>26 2 ◀►<br>DIV SAF DAY                      |                    | + + // + + + +     | 28 <table-cell-rows> 29</table-cell-rows>                          |
|                                                                           | 2 TEWT<br>20 DEC HALF DAYS            |                                                 |                     | NATIONAL PRAYER B                                                                                           | :                | 28 H                                                            | IG                 |                    | MSE SUBSCRIBER<br>TNG FOR DIV                                      |
| T BDE HQ                                                                  | 2 MISSION (AMBER)                     |                                                 | ► s                 | 13                                                                                                          |                  | 2<br>DIV SAF D<br>DIV RADIO NET TR                              |                    | 5 + 18<br>BDE CPX  | 28 <b>4</b> 29<br>MSE SUBSCRIBER<br>TNG FOR DIV                    |
|                                                                           | GUNNERY<br>3 4> 5<br>DIV TEWT         |                                                 | 5 e                 | UPPORT (RED) 16                                                                                             |                  | ► 5 • 5 •                                                       | MISSION (AMBER)    |                    | → 31                                                               |
| 1-77 MECH                                                                 |                                       | 16 GUNNERY                                      | 7 -                 |                                                                                                             |                  | 2 +><br>DIV SAF DA                                              |                    | 15 4 18<br>BDE CPX | 30 ++<br>TRAINING HOLI                                             |
|                                                                           |                                       |                                                 |                     | 15 🔶 CO C                                                                                                   | <u>.</u>         | 5 <                                                             | MISSION (AMB       | ER) 18 TF FTX      | 25                                                                 |
| -2 AR                                                                     | MISSION (AMBER)                       | 15                                              | 29 GUNNERY          | 9<br>13 🔶 8N QT                                                                                             | 9 POST SUPPOR    | RT (RED)                                                        | :                  | 15 + 18<br>BDE CPX |                                                                    |
|                                                                           |                                       |                                                 |                     | 15 <b>↔ C</b> O                                                                                             | тв<br>:          | 5₽<br><sup>5</sup> ◀                                            | T 2D BDE TF EXEVAL | 19 <b>4</b>        | SSION (AMBER)                                                      |
| -3 AR                                                                     | 2 GUNNERY                             |                                                 | 5 - PO              | ST SUPPORT (RED)                                                                                            | :                | N CHANGE OF COMMAI                                              |                    | 5 + 18<br>BDE CPX  | 26<br>SPT 2D BDE TF EXEV                                           |
|                                                                           | 1                                     | MISSION (AMBER)                                 | → 5                 | 15 ↔ CO                                                                                                     |                  | 2 🔶 DIV S                                                       | AF DAY             |                    |                                                                    |
| O BDE HQ                                                                  | 2 TRAINING (GREEN)<br>3 5 :           |                                                 | 5 <b>4</b>          | SSION (AMBER)                                                                                               |                  | 5                                                               | 9 TF EXEVAL        |                    | 28 <b>4</b> 29<br>MSE SUBSCRIBER<br>TNG FOR DIV                    |
|                                                                           | DIV TEWT 8                            | PORT (RED)                                      |                     | BN QTB GUNNERY                                                                                              |                  | 2 - 5 -<br>DIV SAF DA                                           | TRAINING (GREEN    | )                  | 31                                                                 |
| 13TH INF BDE                                                              | <sup>3</sup> - → 5<br>DIV TEWT        |                                                 |                     | NATIONAL PRAYER                                                                                             | REAKFAST         | DIV RADIO NET TI                                                | NG .               |                    | TF EXEVAL                                                          |
| 2D AVN BDE                                                                | <sup>3</sup> <b>←</b> → s<br>DIV TEWT |                                                 |                     | BN OTB 15                                                                                                   | REAKFAST         | 2 $\rightarrow$ DiV 5.<br>28 $\rightarrow$ :<br>DiV RADIO NET T |                    |                    | 28 🗲 29<br>MSE SUBSCRIBER<br>TNG FOR DIV                           |
| -23 CAV HQ                                                                | 3 ←→ 5<br>DIV TEWT                    |                                                 |                     | 15 <b>↔</b> SQI<br>16 <b>↔</b>                                                                              | :                | 2 🔶 DIV SA<br>28 🔶                                              |                    |                    | 28 🗲 29<br>MSE SUBSCRIBER<br>TNG FOR DIV                           |
|                                                                           |                                       |                                                 | ,                   | NATIONAL PRAYER I                                                                                           | 20 <b>TRP Q1</b> | DIV RADIO NE                                                    | IING               |                    |                                                                    |
|                                                                           |                                       | -/ Sunday # Holida<br>ar's Day 15-JAN-9X Martin |                     |                                                                                                             | •                |                                                                 |                    | ·                  |                                                                    |

## FM 25-101

| MACOM: FORSCOM<br>Corps: X CORPS<br>Div: 52D DIV<br>Inclusive Dates: Jan | nuary 199X thru March 199X                     |                                           |                              | 52<br>MASTE<br>FY9X F            | RTMENT OF THE ARMY<br>D MECH DIVISION<br>R TRAINING CALENDA<br>PLAN 1A SHORT RANG<br>AINING CALENDAR<br>(CONTINUED) | R                                    |                                                  |                                                 |                                                | UIC: SATSPU<br>Loc: FT RILEY, KS<br>Date: 16-SEP-9X<br>Time: 08:53             |
|--------------------------------------------------------------------------|------------------------------------------------|-------------------------------------------|------------------------------|----------------------------------|---------------------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------------------------|-------------------------------------------------|------------------------------------------------|--------------------------------------------------------------------------------|
|                                                                          |                                                | January                                   |                              |                                  | February                                                                                                            |                                      |                                                  |                                                 | March                                          |                                                                                |
|                                                                          | 1 8                                            | 15 2<br>+ + //# + + + + //+               | 2 29                         | 5                                |                                                                                                                     |                                      |                                                  |                                                 | 12 19                                          | 26                                                                             |
| 52D DIVARTY                                                              | 3 ◀──► 5<br>DIV TEWT                           | 15 <b>NWTIS</b>                           | → 22                         |                                  | 14 $\clubsuit$ BN QT<br>16 $\clubsuit$ C<br>16 $\clubsuit$<br>NATIONAL PRAYER BF                                    | В<br>О QTB<br>:                      | 27 - 3 TA<br>28 - DIV RA<br>2 - 5<br>DIV SAF DAY | AB EXEVAL                                       | SPT 2D BDE TF EXEVAL                           | 26 ← → 31<br>SPT 2D BDE TF EXEN<br>28 ← → 29<br>MSE SUBSCRIBE<br>SUPPORT (RED) |
| 1-40 FA                                                                  |                                                | 15 <b>◀ ►</b> 16<br>NWTI                  |                              |                                  | 14                                                                                                                  | •                                    | 2 🔶<br>DIV SAF DAY                               |                                                 | 15 ◀ ▶ 18 spī<br>18 ◀                          | r IST BDE CPX<br>25 SPT TF 1-77 FTX                                            |
| 52D DISCOM                                                               | ST SUPPORT (RED)                               | SPT 1ST BDE GUNNERY                       |                              |                                  | 12 SPT 2D BDE<br>16 SPT 2D BDE<br>16 SPT 2D BDE                                                                     |                                      | 28<br>Div RADIO NET                              | 9<br>2D BDE TF EXEVAL                           |                                                | 23<br>26<br>31<br>27<br>28<br>28<br>29<br>MSE SUBSCRIBER<br>TNG FOR DIV        |
| 1ST FSB                                                                  | 2 SPT 1ST BDE GUNN                             | ERY                                       |                              | 9                                |                                                                                                                     | 20 🔶 BN QT                           | B<br>D QTB 2                                     | SPT 1ST BDE                                     | CPX 15                                         | 25<br>23 <b>M</b> ASCAL                                                        |
| 1-441 ADA                                                                | <sup>3</sup> <b>∢</b> > S<br>DIV TEWT          |                                           |                              |                                  | 16 🔶                                                                                                                |                                      | 28 <b>H</b><br>DIV RADIO NET                     | 5 POST SUPPOR                                   | T (RED)                                        | 26<br>28 4 29<br>MSE SUBSCRIBER<br>TNG FOR DIV                                 |
| 52D ENGR BN                                                              | 1<br>POST SUPPORT (RED)<br>3<br>DIV TEWT       |                                           |                              |                                  | 16 🔶                                                                                                                | REAKFAST<br>20 + BN QTB<br>22 + CC   | ·                                                | 5 9<br>B/52 EXEVAL<br>IO NET TNG<br>DIV SAF DAY | 15 CFX 18<br>15 15 18<br>3PT 15T BDE CPX<br>18 | 28 29<br>MSE SUBSCRIBER<br>TNG FOR DIV<br>25 SPT TF 1-77 FTX                   |
| 52D MI BN                                                                | 1<br>POST SUPPORT (RED)<br>3<br>DIV TEWT       |                                           | 25<br>HHC EXEVAL             |                                  | 16 🔶<br>NATIONAL PRAYER BI                                                                                          | :                                    | 28                                               | NG<br>5 - 9<br>SPT 2D BDE TF I<br>DIV SAF DAY   | 15 + 18<br>SPT 1ST BDE CPX                     | 26 31<br>SPT 2D BDE TF EXEVA<br>28 29 29<br>MSE SUBSCRIBER<br>TNG FOR DIV      |
| 52D SIG BN                                                               | 3                                              | · · ·                                     | PISTOL RANGE                 | 5 🗲<br>M16 RANG                  | 16 🔶<br>NATIONAL PRAYER B<br>9 :<br>E                                                                               | REAKFAST<br>20 - BN QTB<br>21 - CO Q | :<br>TB:                                         | :                                               | 15 🗲 🕇 18<br>SPT 1ST BDE CPX<br>XEVAL          | 28 <b>4</b> 29<br>MSE SUBSCRIBER<br>TNG FOR DIV<br>26 <b>4</b> 31              |
| 52D MP CO                                                                | 3 - s<br>DIV TEWT                              |                                           |                              |                                  | 16 🗲 🌩<br>NATIONAL PRAYER B                                                                                         | REAKFAST<br>21 🕕 CO C                | 28 ADIV RADIO NET                                | DIV SAF DAY                                     |                                                | SPT 2D BDE TF EXEN                                                             |
| 52D CHEM CO                                                              | 3 - s<br>DIV TEWT                              |                                           |                              |                                  | 16 💶 🕈                                                                                                              |                                      |                                                  | ET TNG<br>:<br>DIV SAF DAY                      |                                                |                                                                                |
|                                                                          | :<br>LEGEND: /- Saturda<br>HOLIDAYS: 01-JAN-9X | :<br>y -/ Sunday<br>New Year's Day 15-JAN | Holiday<br>•9X Martin Luther | + Group Event<br>King Day 19-FEB | :<br>9X President's Day                                                                                             | :-                                   |                                                  | :                                               | : :                                            | · · ·                                                                          |

#### **EXAMPLE 313TH INFANTRY BRIGADE YTG TOPICS**

Commander, 313th Inf Bde, publishes YTG with the YTC as an enclosure. The YTG provides direction and detailed guidance for the command for the next training year (short range). The YTG may be published in the form of a circular or memorandum. Regardless of the format used, the following example items should be covered:

- Commander's training philosophy.
- METL and associated battle tasks.
- Combined arms training strategy.
- Major training events and exercises,
- Leader training.
- Soldier training.
- Mandatory training requirements IAW applicable FORSCOM or ARNG regulations.
- Training evaluations and feedback.
- New equipment training and other force integration considerations.
- Resource allocations.

The commander of the 313th Inf Brigade, a round-out brigade, coordinates the YTG and YTC with the 52d Inf Div and the peacetime chain of command. The example 313th Inf Bde YTC follows.

|                         | OCTOBER                                                          | NOVEMBER                                      | DECEMBER                                                    | JANUARY                                      | FEBRUARY                                                      | MARCH                                                         | APRIL                                          | MAY                                                    | JUNE                         | JULY                                            | AUGUST                                      | SEPTEMBER                         |
|-------------------------|------------------------------------------------------------------|-----------------------------------------------|-------------------------------------------------------------|----------------------------------------------|---------------------------------------------------------------|---------------------------------------------------------------|------------------------------------------------|--------------------------------------------------------|------------------------------|-------------------------------------------------|---------------------------------------------|-----------------------------------|
| COMMAND<br>AND<br>STAFF | 10-14 52D DIV CPX<br>16-20 FLTP                                  |                                               |                                                             | 3-5 TEWT S2D DIV<br>6-7 CPX                  | 10 YTB (52D<br>DIV/TAG)<br>16-18 BDE CPX                      | 10 BN YTB<br>15-18 CPX (1-52D<br>DIV)                         | 19-23 S2D DIV CPX                              |                                                        | 4-8 BCTP SEMINAR<br>27-      | 7-21 ANNUAL TNG<br>(BDE FTX)<br>NTC 2-17 AR     | 11-12 CMD INSP                              | 15-16 CMD INSP                    |
| 2-141<br>MECH           | 7-8 BRADLEY CHOT<br>SQD BTL DRILLS<br>TOW GUNNER<br>VERIFICATION | S-6 BGST<br>SQD BTL DRILLS<br>CPX             | 1-3 EIB TEST<br>9-10 BCPC<br>SQD BTL DRILLS<br>MOB BRIEFING | 13-14 BT I-V<br>(UCOFT)<br>SQD BTL<br>DRILLS | 16-18 BDE CPX<br>2-4 BT VH (A,B)<br>17-18 BT VH (C,D,<br>HHC) | 10 BN YTB<br>9-11 BT VII (A,B)<br>16-18 BT VII<br>(C,D,HHC)   | 21-22 PLT STXs<br>MORTAR PGE                   | 19-20 PLT STXs<br>TOW LIVE FIRE<br>MORTAR LIVE<br>FIRE | 16-17 PRE AT-MOB<br>LOAD OUT | 7-21 ANNUAL TNG<br>(BN FTX)<br>(CO £X EVAL)     | 11-12 MAINT<br>CTT TEST                     | 15-16 CMD INSP<br>WPNS QUAL       |
| 2-142<br>MECH           | 7-8 SQD BTL DRILLS<br>MORTAR PGE<br>TOW GUNNER<br>VERIFICATION   | 5-6 SQD BTL DRILLS<br>MORTAR LIVE<br>FIRE     | 1-3 EIB TEST<br>9-10 BRADLEY CHOT<br>MAPEX                  | 13-14 BGST SQD BTL<br>DRILLS                 | 16-18 BDE CPX<br>17-18 BCPC                                   | 10 BN YTB<br>10-11 BT I-V<br>(UCOFT)                          | 6-8 BT VII (A,B)<br>20-22 BT VI I<br>(C,D,HHC) | 4-6 ВТ VIII (А,В)<br>18-20 ВТ VIII<br>(С,D,ННС)        | 16-17 PRE AT-MOB<br>LOAD OUT | 7-21 ANNUAL TNG<br>(BN EX EVAL)<br>(CO EX EVAL) | 11-12 MAINT<br>CMD INSP<br>MOB<br>BRIEFINGS | 15-16 WPNS QUAL                   |
| 2-17<br>AR              | 20-22 TANK TABLES<br>I-III<br>MORTAR LIVE<br>FIRE                | 11-12 CPX (BBS)<br>17-19 TANK TABLES<br>IV-VI | 1-3 PLT STXs<br>TANK TABLES<br>VII-VIII                     | 13-14 PLT STXs<br>TEWT                       | 16-18 RDE CPX<br>17-18 CO/TM STXs                             | 15-18 1ST BDE, S2D<br>DIV CPX<br>10 BN YTB<br>24-25 CO/TM FTX | 2-6 FLTP (1ST BDE)<br>21-22 TF FTX             | 18-20 CALFEX                                           | 16-17 POM MAINT<br>27-       | NTC21                                           | 11-12 MAINT<br>RECOVERY                     | 15-16 CTT TEST<br>MOB<br>BRIEFING |
| 2-71<br>FA              | 6-8 LFX                                                          | 5-6 WPNS QUAL                                 | 9-10 MOB BRIEFINGS                                          | 13-14 HOW SEC TNG                            | 16-18 BDE CPX<br>HOW SEC<br>TNG                               | 10 BN YTB<br>EAP TNG                                          | 28-29 HOW SEC EVAL                             | 18-20 LFX                                              | 16-17 PRE AT-MOB<br>LOAD OUT | 7-21 ANNUAL TNG<br>(LFX)                        | 11-12 NUC WPNS<br>TNG                       | 15-16 NUC WPNS<br>TNG             |
| TRP A<br>2-31<br>CAV    | 7-8 WPNS QUAL                                                    | 5-6 CREW SERVED<br>WPNS QUAL                  | 9-10 MOB BRIEFINGS<br>BRADLEY CHOT                          | 13-14 BGST                                   | 16-18 BDE CPX<br>17-18 BCPC                                   | 10 TRP YTB<br>17-18 BT I-V<br>(MiLES)                         | 27-29 BT VII                                   | 25-27 BT VII                                           | 16-17 PRE AT-MOB<br>LOAD OUT | 7-21 ANNUAL TNG                                 | 11-12 MAINT<br>CTT TESTING                  | 15-16 CMD INSP                    |
| 313<br>ENGR<br>CO       | 7-8 WPNS QUAL                                                    | 5-6 CTT TEST                                  | 9-10 MOB BRIEFINGS                                          | 6-7 CREW SERVED<br>WPNS QUAL                 | 16-18 BDE CPX<br>17-18 PLT STXs                               | 10 CO YTB<br>17-18 PLT STXs<br>CEV FIRING                     | 7-8 CO STX                                     | 19-20 CO STX                                           | 16-17 PRE AT-MOB<br>LOAD OUT | 7-21 ANNUAL TNG                                 | 11-12 MAINT                                 | 15-16 CMD INSP                    |
| 313<br>FSB              | 7-8 CTT TRAINING                                                 | 1-9 EFMB TEST<br>S-6 WPNS QUAL                | 9-10 SPT 2-17<br>GUNNERY                                    | 6.7 CPX                                      | 16-18 BDE CPX<br>SPT 2-141<br>GUNNERY                         | 10 BN YTB<br>SPT 2-141<br>GUNNERY<br>BSA OPS                  | 7-8 SPT 2-142<br>GUNNERY<br>21-22 BSA OPS      | 4-6 SPT 2-142<br>GUNNERY<br>18-20 BN FTX               | 16-17 PRE AT-MOB<br>LOAD OUT | 7-21 ANNUAL TNG                                 | 11-12 CMD INSP<br>MAINT                     | 15-16 CTT TEST                    |
| HHC<br>313<br>BDE       | 7-8 SECTION TNG                                                  | 5-6 WPNS QUAL                                 | 9-10 MOB BRIEFINGS                                          | 6-7 CPX<br>SECTION TNG                       | 16-18 BDE CPX                                                 | 10 CO YTB<br>17-18 SECTION TNO                                | 19-23 S2D DIV CPX<br>7-8 SECTION TNG           | 19-20 SECTION TNG                                      | 16-17 PRE AT-MOB<br>LOAD OUT | 7-21 ANNUAL TNG                                 | 11-12 CMD INSP                              | 15-16 CTT TEST                    |

#### 313th Infantry Brigade (MECH) Yearly Training Calendar

#### EXAMPLE BRIGADE QUARTERLY TRAINING GUIDANCE

DEPARTMENT OF THE ARMY HEADQUARTERS, 1ST BRIGADE, 52D INFANTRY DIVISION FT RILEY, KS 66442-5000

LCWB-G-CDR MEMORANDUM FOR SEE DISTRIBUTION SUBJECT: Quarterly Training Guidance - 2d Qtr, FY 9X 20 October 199X

1. References.

a. 52d Infantry Division Circular 350-1, dtd 18 Feb 9X, Subj: Training.

b. Memo, 52d Infantry Division (Mech), dtd 15 Jan 9X, Subj: Command Training Guidance.

c. Memo, 52d Infantry Division (Mech), dtd 28 Sep 9X, Subj: Quarterly Training Guidance.

d. Memo, 1st Brigade, dtd 1 Mar 9X, Subj: Command Training Guidance

2. Purpose. This memorandum provides my vision of how the brigade must train during the next quarter. It outlines my assessment of our current level of training, major training events occurring next quarter, and my training strategy for preparing soldiers, leaders, and units to perform their mission essential tasks.

3. Training Assessment.

a. I am satisfied with the brigade's direction in training. Leaders are working hard to make training both interesting and productive. Our implementation of FM 25-101 and the integration of SATS into the brigade have greatly improved our training management system. The brigade's strategy of attempting to fence company-level training time during the post support cycle appears to be working well. Significant progress is being made in raising the proficiency of soldiers and platoons on those tasks which support the brigade's METL.

b. There is still much work to do. The brigade and the task forces have not had an opportunity to go to the field since the external evaluations last quarter. Based on last quarter's external evaluation and my unit assessment during this quarter, the brigade's training status on its METL tasks is as follows:

| Move by Road/Rail to APOE/SPOET   |
|-----------------------------------|
| Prepare for Combat Operations     |
| Move to and Occupy Assembly Areas |
| Conduct Relief in PlaceT          |
| Conduct Area DefenseP             |
| Conduct Counterattack             |
| Conduct Movement to ContactP      |
| Conduct Hasty Attack              |

4. Training Events. Following are the major training events for the brigade during the second quarter:

- 03 Jan 05 Jan: DIV TEWT. Includes Bde and Bn commanders and battle staffs.
- 02 Jan 09 Feb: BDE Gunnery.
- 08 Jan 12 Jan: Command Inspection (l-2 Armor).

- 22 Jan 26 Jan: Command Inspection (I-3 Armor).
- 29 Jan 02 Feb: Command Inspection (l-77 Infantry).
- 05 Mar 09 Mar: TF 1-2 supports 2d Bde TF EXEVAL.
- 15 Mar 18 Mar: BDE CPX.
- 26 Mar -31 Mar: 1-3 AR supports 2d Bde TF EXEVAL.

5. Training Strategy.

a. The division commander has emphasized the importance of task force and team training in preparation for the NTC at the end of the third quarter. He has also shielded us from support taskings after February. We must use this opportunity to the fullest. I expect leaders to maximize this training opportunity through the following.

(1) Battle Focused Training. We must master our METL tasks during this training window. There is no time to waste. I expect a direct connection between all training and the METL.

(2) Combined Arms Team Training. Brigade and battalion training must integrate the slice elements. The brigade QTC will continue to reflect the battalion's peacetime modification table of organization and equipment (MTOE). However, I expect the training to reflect the task organization at Enclosure 2. Commanders will assess task force and company team proficiency and execute training accordingly. This will require intensive coordination between, particularly, TF 1-2 Armor, TF 1-77, and the 2-17 Armor, 313th Inf Bde, which will go to the NTC with the brigade.

(3) Synchronization of Collective and Soldier Task Training. Soldier task training must support the METL. Integrate NCO leaders into the training planning process and ensure all leaders understand their soldiers' and units' roles in supporting the higher unit's METL.

(4) Training to Standard. plan enough time to retrain and execute the tasks to standard. Use pretesting and posttesting during training to determine when to move on to the sustainment phase. Leaders, get out and ensure training is done to standard.

b. We don't have time next quarter to train every task on which I have rated the brigade "P." Following are brigade METL tasks which I expect the task forces to be able to support by the end of the quarter.

(1) Conduct area defense.

(2) Conduct counterattack.

c. During this period I want to emphasize the following.

(1) Scheduled Gunnery and Task Force FTX Period. This is the task force commanders' opportunity to conduct intensive task force and team training. Task forces will rotate between executing gunnery, mission, and field training events. The order of rotation (starting with gunnery) will be 1-3 Armor, TF 1-77, and TF 1-2. UCOFT training will be intensively planned and managed to improve our gunnery. Brief me on your plans at the QTB.

(2) Brigade CPX. The brigade and battalion command posts will deploy to the field to practice the two METL tasks which I mentioned above. The basis for the CPX scenario is our wartime OPLAN. The CPX will be supported by the division's simulation center.

(3) Training Execution. I still see frequent examples of well-planned training being executed poorly. Give your trainers time to prepare training and provide feedback concerning their training. Leaders—train the trainer! Ensure rehearsals are planned and conducted. Leaders have to be involved in the execution of training.

(4) Maintenance Training. Our vehicles and systems will be used extensively next quarter. Ensure all services are current and required services are scheduled and conducted IAW the training schedule. Emphasize maintenance training while at gunnery and in the field.

d. A reminder—the brigade is not training to win at the NTC. We are training for war, and the NTC provides us the most realistic challenge short of war.

6. Quarterly Training Briefs. The battalion and company QTBs will be conducted as shown on the QTC. Battalions and task forces and companies and teams will brief according to their wartime organization (for example, A Co, 1-2 Armor, briefs with other units of TF 1-77). Each company will have 45 minutes to brief. In addition to the normal required topics, I want to hear your plans for maintenance training and drivers training programs.

7. A final reminder, I want you to think, assess, plan, and execute training as a task force and team. Work on your habitual association and set your priorities on training that will make us a better combat force. Let's do routine things routinely.

SIGNATURE BRIGADE COMMANDER

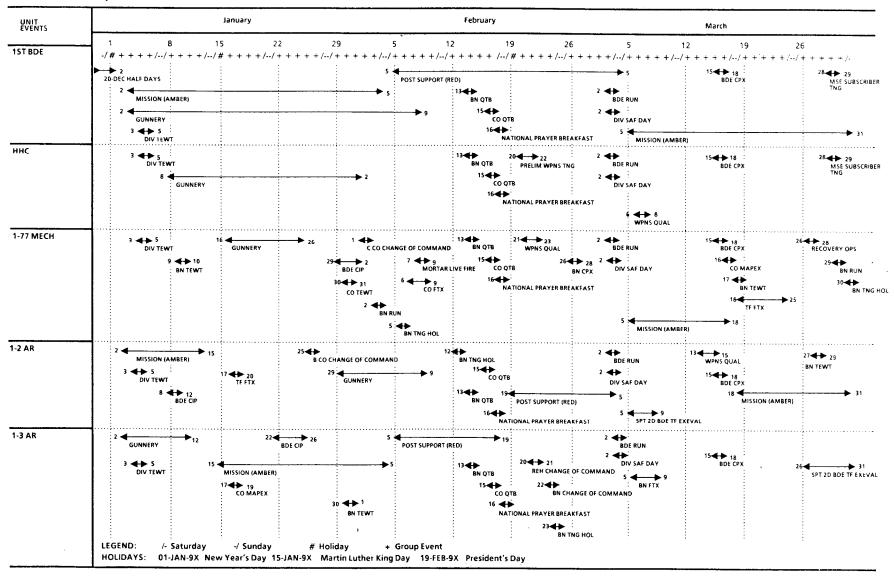
2 Encls1. Bde Quarterly Tng Calendar2. Bde Task OrganizationDistribution: A

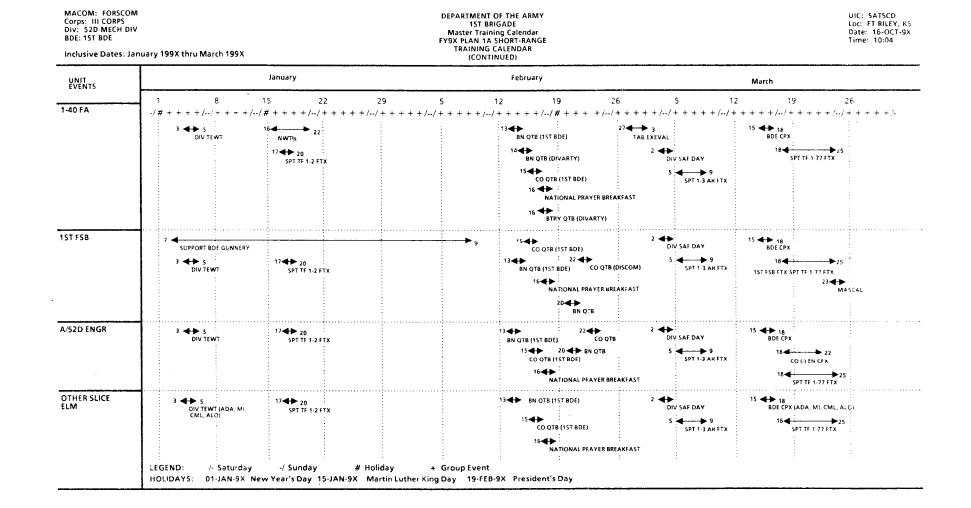
#### FM 25-101

MACOM: FORSCOM Corps: III CORPS Div: 52D MECH DIV BDE: 1ST BDE

DEPARTMENT OF THE ARMY 1ST BRIGADE Master Training Calendar FY9X PLAN 1A SHORT-RANGE TRAINING CALENDAR UIC: SATSCD Loc: FT RILEY, KS Date: 16-OCT-9X Time: 10:04

Inclusive Dates: January 199X thru March 199X





#### **1ST BRIGADE, 52D INFANTRY DIVISION TASK ORGANIZATION**

TF 1-77 1-77 Mech (-) A/1-2 Armor TF 1-2 1-2 Armor (-) A/1-77 Mech 1-3 Armor Bde Control 1-40 FA (DS) A/1-441 ADA (DS) 1/52d Chem Co A/52 Engr (DS) 1/1/B/52d MI \*Tm A/52d MI (DS) 1/52d MP Co (DS) 1/B/52d Sig Bde Trains

Bde Trains 1st Fwd Spt Bn

\* Normally the MI battalion will be general support to the division. An MI company team in direct support to a brigade would be temporary, based on METT-T.

#### EXAMPLE BATTALION QUARTERLY TRAINING GUIDANCE

#### DEPARTMENT OF THE ARMY HQ, 1ST BATTALION, 77TH INFANTRY (MECH) FT RILEY, KS 66442-5000

LCWB-GA-CDR

20 November 199X

SUBJECT: Quarterly Training Guidance, 2d Qtr, FY 8X

1. References.

a. 52d Division Training Circular 350-1, dtd 18 Feb 9X, Subject: Training.

b. Memo, 52d Infantry Division, dtd 15 Jan 9X, Subject: Command Training Guidance FY 9X.

c. Memo, 52d Infantry Division, dtd 28 Sep 9X, Subject: Quarterly Training Guidance - 2d Quarter, FY 9X.

d. Memo, 1st Brigade, dtd 1 Mar 9X, Subject: Command Training Guidance.

e. Memo, 1st Brigade, dtd 20 Oct 9X, Subject: Quarterly Training Guidance - 2d Qtr, FY 9X.

f. Memo, 1st Bn, 77th Inf, dtd 2 Dec 9X, Subject: METL.

2. Purpose. To provide training guidance for the 1st Bn, 77th Inf, for 2d Quarter, FY 9X.

3. Training Assessment.

a. I am very proud of the battalion's performance last quarter. The company EXEVALs were dynamic and productive. Proficiency improved on several METL tasks. However, we still need to improve our ability to execute several collective and soldier tasks. Following is my assessment of the battalion's METL proficiency:

| • Move by Road/Rail to APOE/SPOEP |   |
|-----------------------------------|---|
| Perform Tactical Road MarchP      |   |
| Occupy Assembly AreaP             |   |
| • Defend                          | 1 |
| Move Tactically                   | I |
| • Attack/Counterattack by FireT   |   |
| • Assault                         |   |

- b. The command sergeant major has assessed the following soldier tasks as "P" and as needing emphasis during the next quarter's training:
- Move a Casualty from Immediate Battle Area.
- Use Visual Signaling Techniques.
- Move as a Member of Patrol.
- Move as a Member of Fire Team.
- Navigate from One Point to Another.
- Construct Fighting Position (Dragon).
- Construct Fighting Position (M203, M249 SAW, M60).
- Conduct Troop Leading Procedures.
- Designate Alternate and Supplemental Positions.

c. I have noticed great improvement in the soldiers' tasks assessed as "P" last quarter. Our NCO leaders have trained our soldiers well. However, some soldiers are still weak in the area of defensive tasks. We need to show improvement in the defensive tasks as we prepare for the NTC. We will emphasize constructing fighting positions this quarter.

d. Our medics did extremely well in the EFMB last month. We must continue to draw upon the expertise of these soldiers during our preparation for the NTC. Our battalion will execute a MASCAL exercise to refine our SOP and test the AXP concept with the 1st FSB.

e. The battalion's effort during the support cycle was outstanding. All our taskings and support requirements were filled. Dynamic management by the staff, CSM, and ISGs freed up some unexpected training time for planned opportunity training.

4. Combined Arms Training. Cross attachment of A Co, 1-2 Armor, during the Bn FTX will provide an excellent opportunity for us to work as a combined arms team. The S3 has done an excellent job coordinating our calendar with our slice elements to integrate them into our collective and leader training. Additionally, A Co will have the opportunity to work with 1-2 Armor Battalion. I expect all commanders to use imagination and innovation to integrate the slice into all training events. During weekly training meetings, I want you to show me how you are training as a team.

5. Training.

a. The 2d Qtr is all training for the battalion. We are not tasked with post support until after the NTC. The quarter is jam-packed with outstanding collective training opportunities. I expect maximum effort at all echelons to use this training period most effectively. Some of the training highlights for the quarter follow:

- 03 Jan -05 Jan: Div TEWT (battalion commander and staff only).
- 08 Jan 26 Jan: Gunnery.
- 09 Jan 10 Jan: Bn TEWT.
- 29 Jan -02 Feb: Bde CIP.
- 15 Feb: Company QTBs.
- 21 Feb 23 Feb: Individual Weapons Qualification.
- 05 Mar 19 Mar: Mission battalion.
- 15 Mar -18 Mar: Bde CPX.
- 18 Mar -25 Mar: TF FTX.

b. We will focus our training efforts on the following METL tasks, which I have assessed the battalion as "P":

- Perform Tactical Road March.
- Occupy Assembly Area.
- Defend.
- Assault.

Additionally, we will train to sustain Attack/Counterattack by Fire task.

c. Gunnery. Our semiannual gunnery training is scheduled 8 through 26 January Companies will be firing through tables XII. We will maximize the use of the UCOFT IAW the schedule published by the S3. Training must be well planned and properly coordinated to get the maximum benefit from the UCOFT.

A-28

d. TF FTX Periods. Commands will have the opportunity to conduct soldier and collective training on these tasks. Time will be allocated to conduct precombat checks, rehearsals, and retraining on tasks not trained to standard.

e. Brigade CPX. This will provide the battalion staff and commanders the opportunity to train essential command and control tasks, using brigade battalion simulation (BBS), prior to the TF FTX. During this period, companies will have the opportunity to train essential collective and soldier tasks requiring emphasis.

6. Quarterly Training Briefs. The QTB just conducted locked in all the training resources for the upcoming quarter. Company commanders' QTBs for the third quarter will be conducted 15 February. Commanders will brief as company teams and must show how they have integrated the slice and the maintenance training programs to include drivers training. The S3 has the details on when the slice will be available. I specifically want each commander to base his training plan on his assessment of the company team METL.

7. Resources. The lock in of resources at the QTB places the battalion in excellent shape for the upcoming quarter. I want all training to proceed as planned.

8. Training Evaluation and Assessment. All training will be evaluated according to Army standards found in Army publications, such as MTPs and SMs. AARs will be conducted throughout all training events, and upon completion of training. All AARs must cover the key BOS and highlight what is to be sustained and what needs to be improved. Finally, commanders must assess their units to determine their overall proficiency using the company team concept.

9. Our greatest responsibility in peacetime is to conduct safe, realistic training. Well-thought-out and well-planned training events will identify and strengthen our weaknesses and sustain our strengths. The battalion is headed for a super training period.

SIGNATURE BATTALION COMMANDER

3 Encls
1. Bn Quarterly Tng Calendar
2. Task Organization
3. UCOFT Schedule (Omitted)
DISTRIBUTION:
A
A Co, 1-2 Armor

DEPARTMENT OF THE ARMY 1ST BN 77TH INF (M) MASTER TRAINING CALENDAR FY9X PLAN 01 SHORT- RANGE TRAINING CALENDAR

UIC: SATSTT Loc: FT RILEY, KS Date: 20 NOV 9X Time: 12:44

Inclusive Dates: January 199X thrru March 199X

| UNIT<br>EVENTS | January                         |                                                         |                                                    | February                                     |                                                                 |                                                                                            | March                                                                  |                                                                             |  |
|----------------|---------------------------------|---------------------------------------------------------|----------------------------------------------------|----------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------------------------------------------------|------------------------------------------------------------------------|-----------------------------------------------------------------------------|--|
|                | 1 8                             | 15 22                                                   | 29                                                 | 5 12                                         |                                                                 | 26 5                                                                                       | 12 , 19                                                                | 26                                                                          |  |
| -77 INF (M)    | 2<br>20 DEC HALF DAYS           | ++//#+++//++<br>16<br>GUNNERY (VII, VIII, )             | <u>→</u> 26 2 <b>4</b>                             | ▶ 12                                         |                                                                 | / + + + + + +// + + + + +<br>6                                                             | // + + + + + +// + + + +<br>15 ◀                                       | +//++++/-<br>26                                                             |  |
|                | • <b>ب</b> و ا                  | NERY TNG                                                |                                                    | ANGE OF COMMAND B<br>5 - 1<br>BN TNG HOLIDAY | RE                                                              | 6 28<br>SOLDIER TNG<br>2 2 DIV SAFETY DAY<br>2 2 5<br>BDE RUN<br>5 155100 (                | 16 ← MAPEX<br>17 ← BN TEWT<br>18 ← TF FTX                              | 29 +<br>BN RUN<br>30 +<br>BN TNG HOLID                                      |  |
| ннс            | GUNI<br>9 📣                     |                                                         | 26 2 BN<br>29<br>BDE CIP                           |                                              | LIM WPNS TNG<br>CO QTB 2                                        | 6 28<br>BN CPX<br>6 28<br>Soldier TNG<br>2 2<br>Div SAFETY DAY<br>2 BDE RUN<br>5 MISSION ( | 15 18<br>BDE CPX.<br>15 CO MAPEX<br>17 EN TEWT<br>18 EWT               | 26 - 28<br>RECOVERY OPS<br>29 - BN RUN<br>30 - BN TNG HOLIDJ<br>TX 25       |  |
| A Co           | 2 COFTX<br>SGUN<br>9 CON<br>BNT | INERY TNG<br>10                                         | 29 BDE CIP<br>30 - 31                              | NRUN                                         | PRELIM WPNS TNG<br>5 CO QTB 21 - 23<br>CO QTB WPNS QU           | 26 28<br>BN CPX<br>2 4                                                                     | 16 <b>CO</b> MAPEX<br>17 <b>D</b><br>BN TEWT<br>18 <b>TF FTX</b>       | 26 28<br>RECOVERY OPS<br>29 BN RUN<br>BN RUN<br>25<br>30 BN TNG HOLIDA      |  |
| I Co           | 9 🔿                             | INERY TNG                                               | 2<br>B<br>30<br>31<br>CO TEWT                      |                                              | PRELIM WPNS TNG<br>21 23<br>15 23<br>CO QTB<br>21 23<br>WPNS QU |                                                                                            | 12<br>READY COMPANY<br>16<br>CO MAPEX<br>17<br>BN TEWT<br>18<br>TF FTX | 26 ← 28<br>RECOVERY OPS<br>29 ← BN<br>BN RUN<br>30 ← BN TNG HOLID           |  |
| : Co           | _ GUN<br>9 <b>♦</b>             | 16 GUNNERY (VIIB<br>INERY TNG<br>10 16 CHANGE OF COMMAN | 29 BDE CIP<br>BDE CIP<br>30<br>30<br>CO TEWT<br>24 | 5 C FTX                                      | 16<br>PRELIM WPNS TNG<br>15<br>CO QTB<br>21<br>WPNS QUA         | 16 28<br>BN CPX<br>2 DIV SAFETY DAY<br>16 28<br>SOLDIER TNG<br>2 26 RUN                    | 16 CO MAPEX<br>CO MAPEX<br>17 BN TEWT<br>18 TF FTX                     | 26 28<br>RECOVERY OPS<br>29 BN RUN<br>BN RUN<br>25<br>30 A<br>BN TMG HOLIDA |  |

| MACOM: FORSCOM<br>Corps: X CORPS<br>Div: 52D INF DIV<br>Inclusive Dates: Janu | iary 199X thru March 199X                                                                                          |                                                                          | 1ST BI<br>MASTER TI<br>FY9X PLAN<br>TRAIN                                         | ENT OF THE ARMY<br>N 77TH INF (M)<br>RAINING CALENDAR<br>I 01 SHORT- RANGE<br>ING CALENDAR<br>DNTINUED) |                                                                                                              |                                                                                                                |                                                                                             |  |
|-------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|-----------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|--|
| UNIT<br>EVENTS                                                                |                                                                                                                    | January                                                                  |                                                                                   | February                                                                                                |                                                                                                              | March                                                                                                          |                                                                                             |  |
|                                                                               | 1 8                                                                                                                |                                                                          |                                                                                   |                                                                                                         | 26 5 1<br>-/+++++//+++++//                                                                                   | 2 19                                                                                                           | 26                                                                                          |  |
| D Co                                                                          | 5/₩ + + + + + + + + + + + + + + + + + + +                                                                          | 16                                                                       | 29<br>BDE CIP<br>2<br>BDE CIP<br>2<br>BN RUN<br>30<br>30<br>30<br>BN This Holiday | 14 - 16<br>PRELIM WPNS TNG<br>15 - 21 - 23<br>CO QTB WPNS C                                             | 26 - 28<br>BN CPX<br>2 - DIV SAFETY DAY                                                                      | 16 ↔<br>CO MAPEX<br>17 ↔<br>BN TEWT<br>18 ↔ TF FTX                                                             | -/-/+ + + + + /-<br>26 - 28<br>RECOVERY OPS<br>29 - 8<br>BN RUN<br>30 - 8<br>BN TNG HOLIDAY |  |
| E Co                                                                          | 2 6<br>SUPPORT CO FTXS<br>8 11<br>GUNNERY TNG<br>9 10<br>8N TEWT<br>LEGEND: /- Saturday<br>HOLIDAYS: 01-JAN-9X New | 16  → TOW GUNNERY 26<br>-/ Sunday ## Holi<br>Year's Day 15-JAN-9X Martin |                                                                                   | PRELIM WPNS TNG                                                                                         | 26 + 28<br>EN CPX<br>28 28<br>SOLDIER TNG<br>2 +<br>DIV SAFETY DAY<br>2 +<br>BDE RUN<br>ING 5 + MISSION (AMB | 16 <b>4</b> D<br>COMAPEX<br>17 <b>4</b> D<br>BN TEW1<br>18 <b>4</b> TF FTX<br>18 <b>5</b><br>18 <b>5</b><br>18 | 26 28<br>RECOVERY OPS<br>29 BN RUN<br>30 BN TNG HOLIDAY<br>25                               |  |

## **TF 1-77 TASK ORGANIZATION**

TF 1-77 Tm A A/1-2 Armor (-) I/B/I-77 Mech Tm B B/1-77 Mech (-) I/A/I-2 Armor Co C Co D Co E TF Control Scout Plt Hvy Mrt Plt I/A/1-441 ADA (DS) I/A/52d Engr (DS) I/1/I/B/52d MI TF Trains Maint Support Tm